



**MEMORANDUM OF AGREEMENT (MOA)**  
**Joint Research Agreement**  
**Center for Research and Community Service of Universitas Pancasila Tegal**  
**Indonesia**  
**And**  
**Center for Research and Community Service of Moscow City University**  
**(Samara campus) Russia**  
**No:01123.24**

**1. Parties**

The Parties to this Memorandum of Agreement are  
Universitas Pancasila Tegal Indonesia  
Moscow City University (Samara Campus) Russia

**2. Purpose**

2.1 The broad objectives of this MEMORANDUM OF AGREEMENT are promote joint research between the parties involved as research partners.

2.2 Upon the manual consent of the parties, including the relevant research fields within the universities; subject to the availability of funds, collaboration may be carried out in, but not necessarily limited to, the following activities:

- Joint Research and Publication
- Joint Publication
- Joint organization of conference, seminars or other academic meeting.

2.3 Addenda to this document may identify specific project, which will be undertaken within this overall MEMORANDUM OF AGREEMENT, and the details of their management.

2.4 The purpose of this MEMORANDUM OF AGREEMENT is to outline a framework between the two parties, designed to promote joint research at both institutions. The parties do not intend to be legally bound to each other, and this MEMORANDUM OF AGREEMENT does not impose legal obligations on either party.

**3. Duration of MEMORANDUM OF AGREEMENT**

3.1 This MEMORANDUM OF AGREEMENT will be effective upon signature by each University President (or an expressly designated delegate) for possible renewal for another five-years period.

3.2 Addenda to this document are an indispensable part of this MEMORANDUM OF AGREEMENT. The MEMORANDUM OF AGREEMENT is made in English; addenda not made in English have the same validity.

3.3 This MEMORANDUM OF AGREEMENT is in quadruplicate, both parties shall hold two original copies.

IN WITNESS WHEREOF, the parties hereto have executed this MoA on March 5, 2023

Signed for and on behalf of:

Universitas Pancasakti Tegal



**TOFIK HIDAYAT, M.Eng**  
Head, Center for Research and  
Community Service

Moscow City University (Samara  
Campus)



**Head, Center for Research and  
Community Service**